

had been done at pace. However, whilst the deadline had been achieved, there is still much work to do.

3.2 Business Transformation Board minutes tabled.

4. Council Tax Request Letter

4.1 Fiona Greenway (Interim Chief Financial Officer) tabled the letter on Council Tax DLUHC, which set out a number of options. In order to address the Council's significant budget gap, option 2 has been recommended.

4.2 Max Caller (Lead Commissioner) advised that this is the first in a series of important documents which are crucial to enabling the council to set a balanced budget. Whilst the Council has put a credible set of proposals together, the challenge now is to deliver them. It is no longer acceptable to propose savings and not deliver. c181(s841.9v41.92)-186(a)-

- 5.5 Deborah Cadman confirmed impact assessments are being done and CLT are working together make sure they are clear on interdependencies, and unintended consequences.
- 5.6 Deborah Cadman updated the board that to support the strategy, extra resource is being sought for the corporate core, from: BCC talent pool, specific transformation expertise and transformation partners. CLT will be held accountable in giving assurance that they have the right resource to deliver on savings.
- 5.7 Cllr Jones (Cabinet Member for Finance) asked that, given the baseline budget gap has already shifted, do BCC have an understanding why this is and what is being done to ensure this doesn't happen again. Fiona Greenway responded that the structural deficit has been developing for 2-3 years and as one issue is addressed more are unearthed. BCC are exercising a lessons learned log and have external support checking and verifying figures which will be shared with the Finance Board in due course.
- 5.8 Cllr Alden (Leader, Conservative Group) initiated a discussion around the Highways PFI saving proposal. Highways PFI is currently subject to legal proceedings and BCC have 2 savings scenarios depending upon the outcome of this.
- 5.9 A discussion was held around employee saving proposals. Marie Rosenthal (Monitoring Officer) confirms BCC have a clear process on consultation and a statutory 188 notice will be published this week. The proposal is legally compliant and on time to deliver.

6. Improvement & Recovery Plan (IRP) – governance and assurance

- 6.1 Deborah Cadman gave a summary of the proposed model and approach for the governance

